

Investment Management Division Update October 30, 2025



NCRS Investment Program Enhancements

1. 2025 Asset Rebalancing

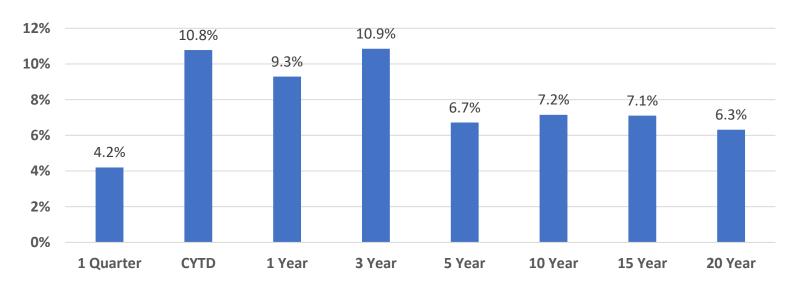
- \$5.9 billion from excess cash and redemptions were invested primarily into stocks, high quality fixed income, and higher yielding real estate loans and other types of credit
- Calendar Year to Date, September 2025, the NCRS fund:
 - ☐ Earned 10.8% compared to cash earning 3.4%
 - ☐ Performed in 50th Percentile for our Public Pension Fund peer group

2. 2025-2026 Asset Liability Study:

- o NCIA Board will reset the investment risk posture of the NCRS considering the impact on:
 - ☐ Funded Ratio
 - Contributions
 - ☐ Retiree cost-of-living adjustments
- NCIA management will implement the new asset allocation mix to achieve favorable long-term growth with a reasonable risk of asset values moving up or down from year to year

NCRS Total Return – Estimate (Net of Fees)

As of September 30, 2025



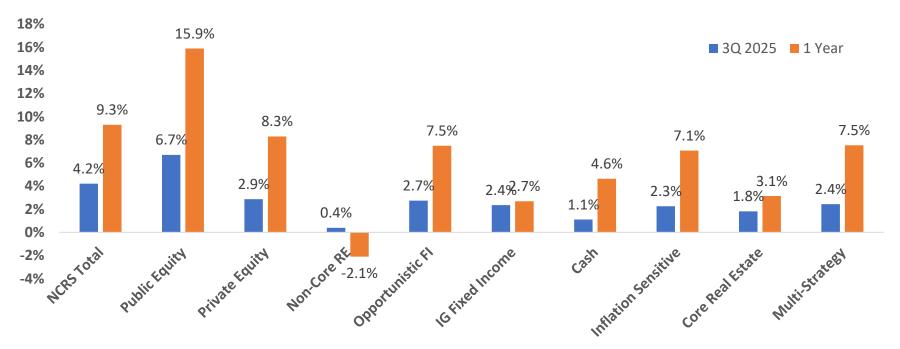
Highlights

- ➤ Performance over the past 1 year equates to an estimated \$12 billion in earnings
- > While there is still uncertainty regarding US tariff policy, the U.S. economy remains generally healthy
- > Tax incentives for business expansion/capital expenditures and deregulation in several sectors should be favorable for both intermediate-term U.S. growth prospects and equity market performance
- > NCRS portfolio benefitted from strong diversification when markets were highly volatile, but positive returns were posted by most asset classes over the last year



NCRS Asset Class Returns - Estimate (Net of Fees)

As of September 30, 2025



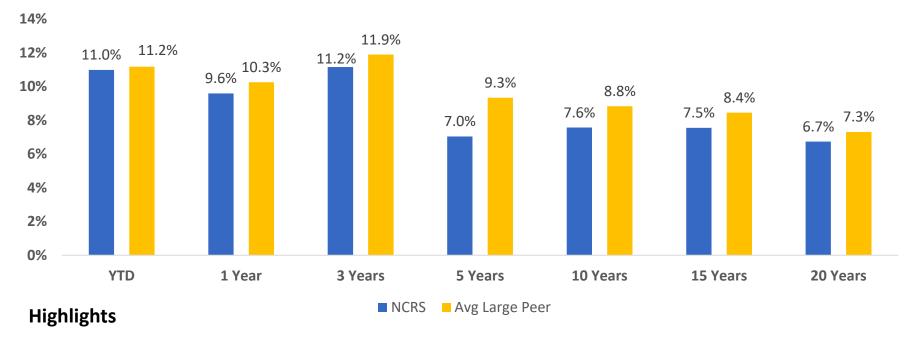
1 Year Highlights

- ➤ Public Equity accounted for nearly 73% of the total plan return
- Excluding Non-Core Real Estate, all other asset classes had positive contributions to returns



NCRS Total Return Peer Comparison – Estimate (Gross of Fees)

As of September 30, 2025



- > Performance in first 9 months of 2025 has improved relative to the average Public Pension Fund Peer
- > Source: BNY Universe of US Public Funds with \$20 billion or more in assets under management